

Alaska World Affairs Council Northrim Oil and Gas Speaker Series

Natural Gas as The 21st Century Economic Game Changer: Could Petrochemicals Help Alaska to Up Its Game



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Definitions and Cautionary Note

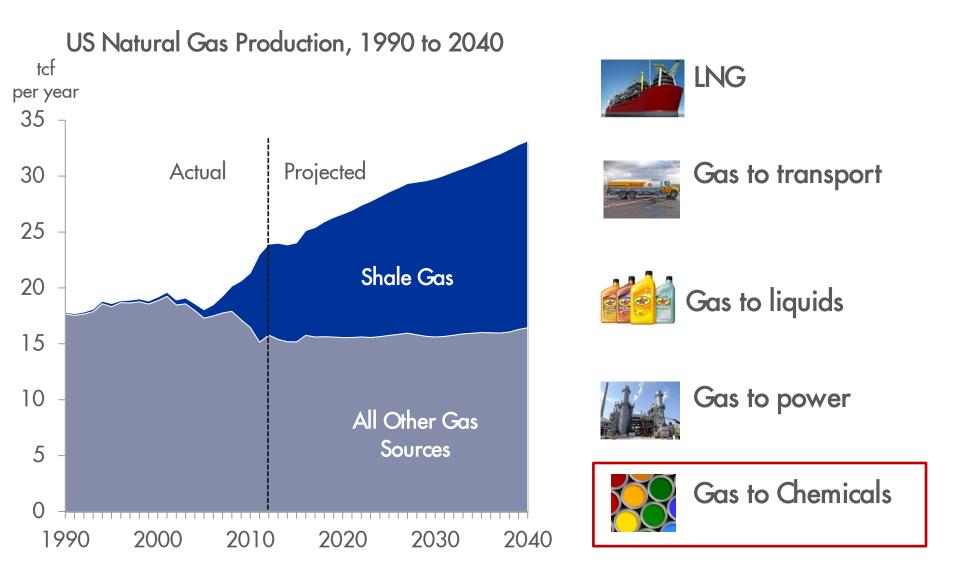
- Reserves: Our use of the term "reserves" in this presentation means SEC proved oil and gas reserves.
- Resources: Our use of the term "resources" in this presentation includes quantities of oil and gas not yet classified as SEC proved oil and gas reserves. Resources are consistent with the Society of Petroleum Engineers 2P and 2C definitions.

Organic: Our use of the term Organic in this presentation includes SEC proved oil and gas reserves excluding changes resulting from acquisitions, divestments and

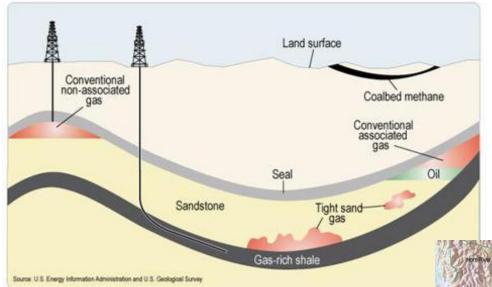
year-average pricing impact.

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- This presentation contains forward-looking statements concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as "anticipate", "believe", "could", "estimate", "expect", "goals", "intend", "may", "objectives", "outlook", "plan", "probably", "project", "risks", "schedule", "seek", "should", "target", "will" and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell's products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; and (m) changes in trading conditions. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Royal Dutch Shell's 20-F for the year ended December 31, 2012 (available at www.shell.com/investor and www.sec.gov). These risk factors also expressly qualify all forward looking statements contained in this presentation and should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, 22 March 2013. Neither Royal Dutch Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.
- We may have used certain terms, such as resources, in this presentation that United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. U.S. Investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website www.sec.gov. You can also obtain these forms from the SEC by calling 1-800-SEC-0330.

Shale Gas Changes the Game



What is Shale Gas and Where is the NA Supply?



Innovations in technology make shale gas more readily available

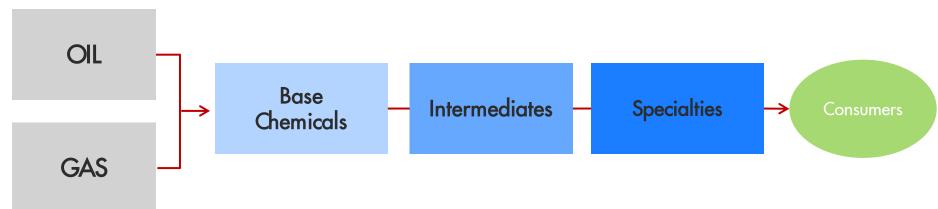
An abundance of shale gas basins exist in North America



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Chemicals: Building Blocks for Modern Society

Raw Materials



Innovation and Technology - Adding Value to Hydrocarbons



Packaging



Carpet Fiber



Detergents



Pipe

Petrochemicals is a Global Business

Key Players

BASF

ExxonMobil

Sabic Sabic

Dow Chemical

Sinopec



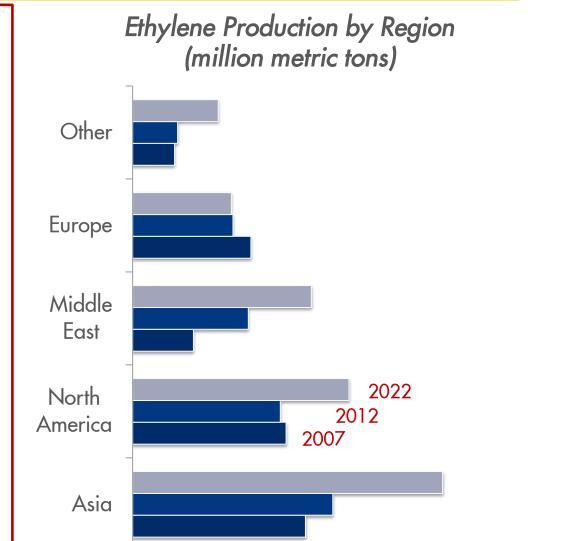
Royal Dutch Shell

QUPOND DuPont

LyondellBassell lyondellbasell

Mitsubishi Chemical

INEOS Ineos Holdings



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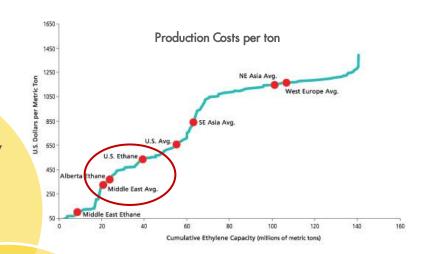
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Three Keys to Success for Chemical Investments

Access to low cost raw materials



Access to growing markets

Competitive and stable investment climate



Lessons From Fast Growing Chemical Production Centers

Case Studies

US Gulf Coast

- 95% of US capacity located in the Gulf Coast
- Ethane feedstock accounted for 65% of ethylene production in 2012, a 15% increase in 10 years

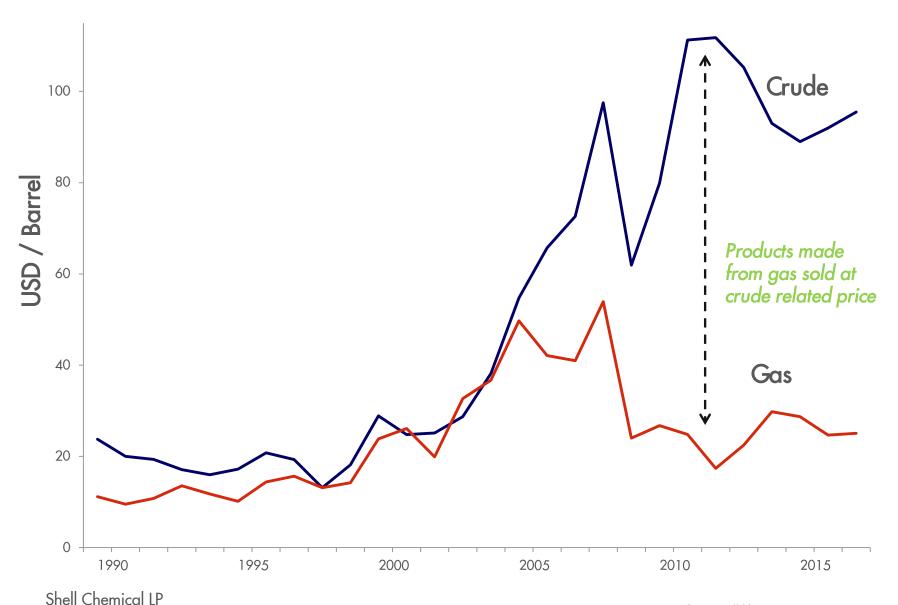
Middle East

- Middle East increased production from 2.5 to nearly 20 million metric tons from 1990 to 2010
- Production accounted for 18% of global production in 2012

China

- Production increased by 5X in 10 years
- Capacity expansions continue to be announced in the area

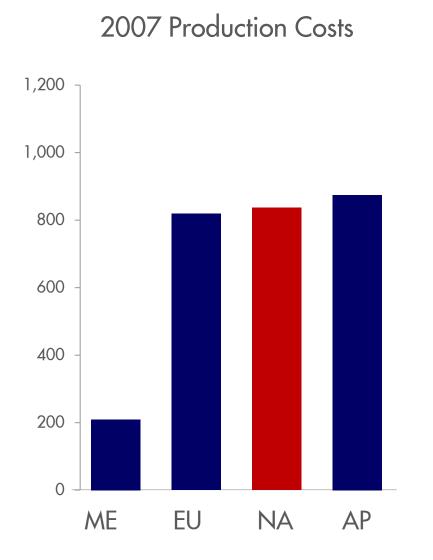
Gas Decouples from Crude as Shale Production Grows



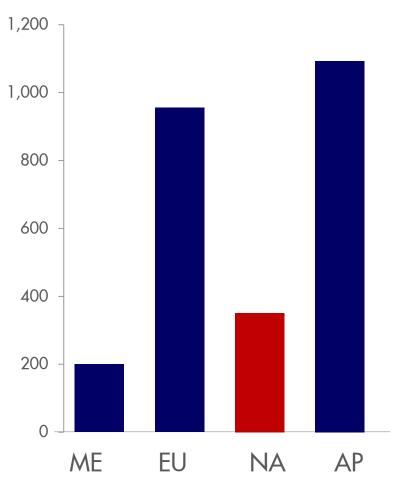
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Source: IHS

North America Becomes More Competitive Globally



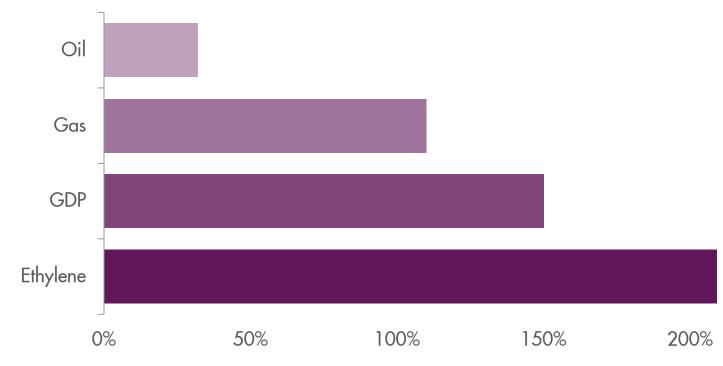




Shell Chemical LP

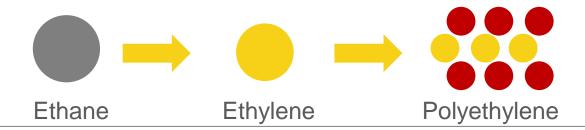
Chemicals Demand Grows Faster than GDP, Gas and Oil





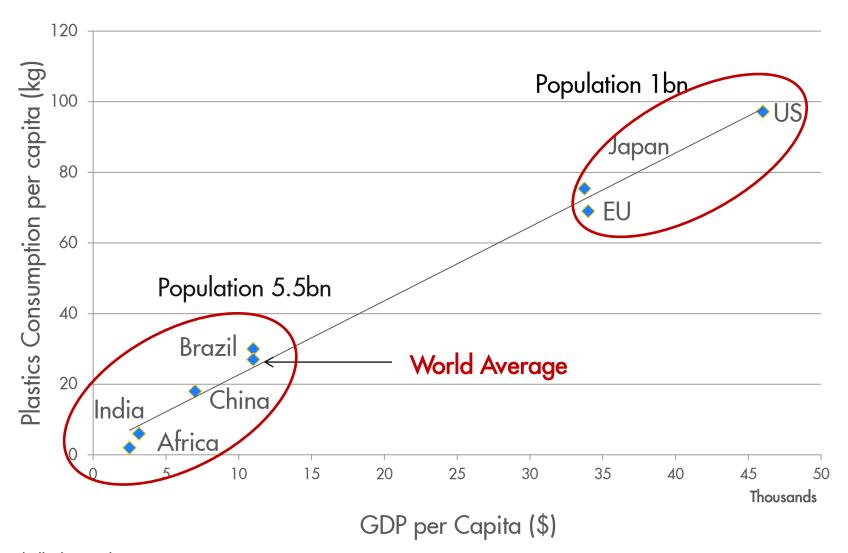
250%

Building blocks for modern society



Developing Economies Drive Chemicals Growth

Significant scope for more plastic consumption with increased wealth



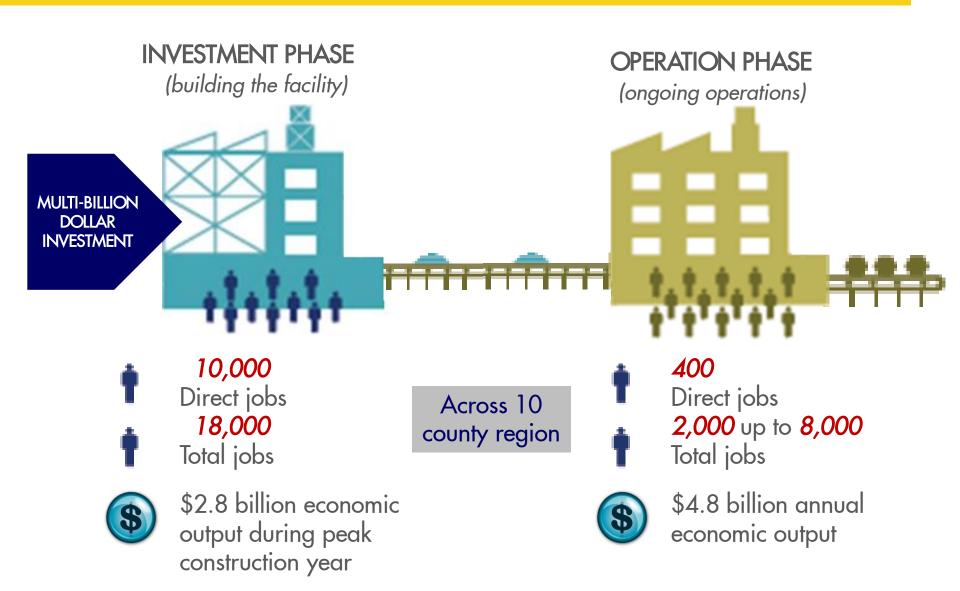
Competitive and Stable Investment Climate

- Think long term
- Competitive fiscal policies
- Strong community support
- Predictable regulatory framework
- Proactive economic development strategy
- Project execution capability
 - Infrastructure
 - Land
 - Skilled labor





Economic Impact of Chemicals Investment



Scope and Scale of a Petrochemical Complex

Construction



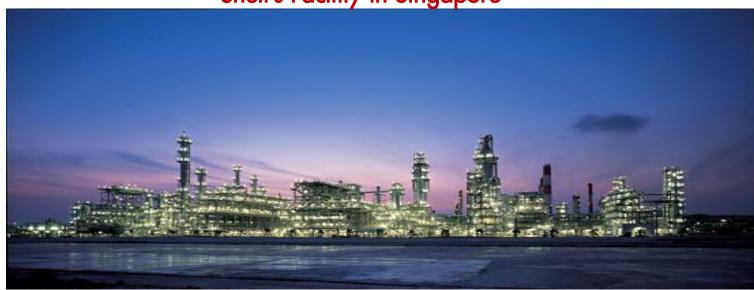
Steam and Utilities



Furnace



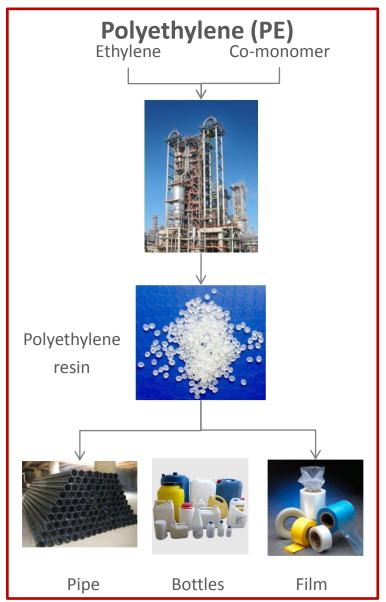
Shell's Facility in Singapore



Chemical Investment Opportunities in Appalachia



- Advantaged feed
- Close proximity to end-use industries
- Strong local/regional support
- Benefits local economy



Shell Chemical IP

Summary: Big Opportunities for Chemicals in North America

- Abundant supplies of natural gas boosts prospects for NA Chemicals
- Chemicals Industry is responding to take advantage of low cost raw materials with new investments
- Many new units announced for the Gulf Coast but other locations are becoming attractive as gas production expands
- Growing Chemicals exports will flow to Asia and South America

Information Resources

- Local Alaska Business Contacts
 - Curtis Smith +1-907-646-7182
 - Peter Scott +1-907-771-7240
- http://www.shell.us/products-services/solutions-for-businesses/chemicals.html
- http://www.shell.us/aboutshell/projects-locations/alaska.html
- Shell Media Line 713-241-4544
- 2012 Annual Report and 2012 Sustainability Report available through www.shell.com

